EQUALITY SCHEME
Draft Equality Scheme for

Armagh, Banbridge & Craigavon
Policing and Community Safety Partnership

Approved by the Equality Commission for Northern Ireland
on 24th October 2018
Foreword

Section 75 of the Northern Ireland Act 1998 (the Act) requires public authorities, in carrying out their functions relating to Northern Ireland, to have due regard to the need to promote equality of opportunity and regard to the desirability of promoting good relations across a range of categories outlined in the Act\(^1\).

In our equality scheme we set out how Armagh, Banbridge & Craigavon Policing and Community Safety Partnership (PCSP) proposes to fulfil its Section 75 statutory duties.

We will commit the necessary resources in terms of people, time and money to make sure that the Section 75 statutory duties are complied with and that the equality scheme is implemented effectively, and on time.

We will commit to having effective internal arrangements in place for ensuring our effective compliance with the Section 75 statutory duties and for monitoring and reviewing our progress.

We will develop and deliver a programme of communication and training with the aim of ensuring that all our staff and Partnership Members are made fully aware of our equality scheme and understand the commitments and obligations within it. We will develop a programme of awareness raising for our consultees on our Section 75 statutory duties and our commitments in our equality scheme.

We, Councillor Maire Cairns, the Chair of Armagh, Banbridge & Craigavon Policing and Community Safety Partnership, and Roger Wilson, the Chief Executive of Armagh City, Banbridge & Craigavon Borough Council, are fully committed to effectively fulfilling our Section 75 statutory duties across all our functions (including service provision, employment and procurement) through the effective implementation of our equality scheme.

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\(^1\) See section 1.1 of our Equality Scheme.
We realise the important role that the community and voluntary sector and the general public have to play to ensure the Section 75 statutory duties are effectively implemented. Our equality scheme demonstrates how determined we are to ensure there are opportunities, for people affected by our work, to positively influence how we carry out our functions in line with our Section 75 statutory duties. It also offers the means whereby persons directly affected by what they consider to be a failure, on our part, to comply with our equality scheme, can make complaints.

On behalf of Armagh, Banbridge & Craigavon Policing and Community Safety Partnership and our staff we are pleased to support and endorse this equality scheme which has been drawn up in accordance with Section 75 and Schedule 9 of the Northern Ireland Act 1998 and Equality Commission guidelines.

Signed: 

Signed: 

Date: 

Date:
## Contents

Please note: Foreword and Appendices 3 and 4 form part of this equality scheme.

<table>
<thead>
<tr>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foreword</td>
</tr>
</tbody>
</table>

### Chapter 1  Introduction  8
- Section 75 of the Northern Ireland Act 1998
- How we propose to fulfil the Section 75 duties in relation to the relevant functions of Armagh, Banbridge & Craigavon Policing and Community Safety Partnership
- Who we are and what we do

### Chapter 2  Our arrangements for assessing our compliance with the Section 75 Duties  12
- Responsibilities and reporting
- Action plan/action measures

### Chapter 3  Our arrangements for consulting  17

### Chapter 4  Our arrangements for assessing, monitoring and publishing the impact of policies  21
- Our arrangements for assessing the likely impact adopted or proposed to be adopted on the promotion of equality of opportunity of policies
- Screening
- Equality impact assessment
- Our arrangements for publishing the results of the assessments of the likely impact of policies we have adopted or propose to adopt on the promotion of equality of opportunity
- What we publish
• How we publish the information
• Where we publish the information
• Our arrangements for monitoring any adverse impact of policies we have adopted on equality of opportunity
• Our arrangements for publishing the results of our monitoring

Chapter 5  Staff training

• Commitment to staff training
• Training objectives
• Awareness raising and training arrangements
• Monitoring and evaluation

Chapter 6  Our arrangements for ensuring and assessing public access to information and services we provide

• Access to information
• Access to services
• Assessing public access to information and services

Chapter 7  Timetable for measures we propose in this equality scheme

Chapter 8  Our complaints procedure

Chapter 9  Publication of our equality scheme

Chapter 10  Review of our equality scheme

Appendices
Appendix 1  Organisational chart

Appendix 2  Example groups relevant to the Section 75 categories for Northern Ireland purposes

Appendix 3  List of consultees

Appendix 4  Timetable for measures proposed
<table>
<thead>
<tr>
<th>Appendix 5</th>
<th>Glossary of terms</th>
<th>58</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appendix 6</td>
<td>Action Plan</td>
<td>67</td>
</tr>
</tbody>
</table>
Chapter 1 Introduction

Section 75 of the Northern Ireland Act 1998

1.1 Section 75 of the Northern Ireland Act 1998 (the Act) requires Armagh, Banbridge & Craigavon Policing and Community Safety Partnership to comply with two statutory duties:

Section 75 (1)
In carrying out our functions relating to Northern Ireland we are required to have due regard to the need to promote equality of opportunity between:

• persons of different religious belief, political opinion, racial group, age, marital status or sexual orientation
• men and women generally
• persons with a disability and persons without
• persons with dependants and persons without.

Section 75 (2)
In addition, without prejudice to the obligations above, in carrying out our functions in relation to Northern Ireland we are required to have regard to the desirability of promoting good relations between persons of different religious belief, political opinion or racial group.

“Functions” include the “powers and duties” of a public authority\(^2\). This includes our employment and procurement functions.

Please see below under “Who we are and what we do” for a detailed explanation of our functions.

How we propose to fulfil the Section 75 duties in relation to the relevant functions of Armagh, Banbridge & Craigavon Policing and Community Safety Partnership

1.2 Schedule 9 4. (1) of the Act requires Armagh, Banbridge & Craigavon Policing and Community Safety Partnership as a

\(^2\) Section 98 (1) of the Northern Ireland Act 1998.
designated public authority to set out in an equality scheme how it proposes to fulfil the duties imposed by Section 75 in relation to its relevant functions. This equality scheme is intended to fulfil that statutory requirement. It is both a statement of our arrangements for fulfilling the Section 75 statutory duties and our plan for their implementation.

1.3 We, Armagh, Banbridge & Craigavon Policing and Community Safety Partnership are committed to the discharge of our Section 75 obligations in all parts of our organisation and we will commit the necessary available resources in terms of people, time and money to ensure that the Section 75 statutory duties are complied with and that our equality scheme can be implemented effectively.

Who we are and what we do

On 1 April 2012 – Policing and Community Safety Partnerships PCSPs) were established through the legislation of the Justice Act (NI) 2011.

On 25th June 2015 – PCSPs were legally reconstituted following the appointment of independent Members through a public appointments process carried out by the Northern Ireland Policing Board.

The work of Policing and Community Safety Partnerships is overseen by the Joint Committee. This is a group made up of representatives from the Department of Justice (DOJ) and the Northern Ireland Policing Board (NIPB)

The functions of PCSPs as laid out in Justice Act (Northern Ireland) 2011 Part 3 and Schedule 1 outlines the functions of a PCSP are as follows.

21 – (1) The functions of a PCSP shall be-

(a) To provide views to a relevant district commander and to the Policing Board on any matter concerning the policing of the District
(b) To monitor the performance of the police in carrying out
  (i) the policing plan in relation to the district; and
  (ii) the local policing plan applying to the district or any part of
       the district;
(c) to make arrangements for obtaining the co-operation of the public
       with the police in preventing crime and enhancing community safety
       in the District.
(d) to make arrangements for obtaining the views of the public about
    matters concerning the policing of the district and enhancing
    community safety in the district and to consider fully any views
    obtained.
(e) to act as a general forum for discussion and consultation on matters
    affecting the policing of the District and enhancing community
    safety in the District.
(f) to prepare plans for reducing crime and enhancing community
    safety in the District
(g) to identify targets or other indicators by reference to which it can
    assess the extent to which those issues are addressed by action
    taken in accordance with any such plans.
(h) to provide any such financial or other support as it considers
    appropriate to persons involved in ventures designed to reduce
    crime or enhance community safety in the district, and
(i) such other functions as are conferred on it by any other statutory
    provision.

(2) The functions of a PCSP mentioned in subsection (1)(a), (b) and
    (c) –
(a) are referred to in this part as its “restricted functions” and
(b) must be exercised, on behalf of the PCSP, by the Policing
    Committee of the PCSP.
(3) References, in this section to enhancing community safety in any district are to make the district one in which it is, and is perceived to be, safer to live and work, in particular by the reduction of actual and perceived levels of crime and other anti-social behaviour.

**Employment and procurement functions**

Staff of Armagh, Banbridge & Craigavon Policing and Community Safety Partnership are employed and are responsible to Armagh City, Banbridge & Craigavon Borough Council, and benefit from and are subject to all employment policies of the Council.

Any goods and services required by Armagh, Banbridge & Craigavon Policing and Community Safety Partnership are subject to a procurement process and all procurement policies of Armagh City, Banbridge & Craigavon Borough Council.
Chapter 2 Our arrangements for assessing our compliance with the Section 75 duties (Schedule 9 4. (2) (a))

2.1 Some of our arrangements for assessing our compliance with the Section 75 statutory duties are outlined in other relevant parts of this equality scheme. Consultation is in Chapter 3, monitoring arrangements, assessment of impact of policies and publication arrangements in Chapter 4, staff training in Chapter 5, access to information in Chapter 6, the PCSP complaints procedure in Chapter 8, and publication and Annual Review of the PCSP Equality Scheme in Chapters 9 and 10.

In addition we have the following arrangements in place for assessing our compliance.

Responsibilities and reporting

2.2 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership is committed to the fulfilment of our Section 75 obligations in all parts of our work.

2.3 Responsibility for the effective implementation of our equality scheme lies with the Chief Executive of Armagh City, Banbridge & Craigavon Borough Council. Operational responsibility for the delivery of the equality scheme lies with the PCSP Manager.

2.4 If you have any questions or comments regarding our equality scheme, please contact in the first instance the PCSP Manager at the address given below and we will respond to you as soon as possible:

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre
CRAIGAVON
BT64 1AL

Tel 0300 0300 900
E-mail pcsp@armaghsbanbridgecraigavon.gov.uk
2.5 Objectives and targets relating to the statutory duties will be integrated into our strategic and operational business plans.

2.6 Employees’ job descriptions and performance plans reflect their contributions to the discharge of the Section 75 statutory duties and implementation of the equality scheme, where relevant.

2.7 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will prepare an annual report on the progress we have made on implementing the arrangements set out in this equality scheme to discharge our Section 75 statutory duties (Section 75 annual progress report).

The Section 75 annual progress report will be sent to the Equality Commission by 31 August each year and will follow any guidance on annual reporting issued by the Equality Commission.

Progress on the delivery of Section 75 statutory duties will also be included in our (organisational) annual report.

2.8 The PCSP Section 75 annual progress report will be available on our website when it has been compiled.

www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp

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Armagh, Banbridge & Craigavon PCSP
Civic Centre
CRAIGAVON
BT64 1AL

Tel  0300 0300 900
E-mail  pcsp@armaghbanbridgecraigavon.gov.uk

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3 See Appendix 4 „Timetable for measures proposed“ and section 2.11 of this equality scheme.
2.9 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will liaise closely with the Equality Commission to ensure that progress on the implementation of our equality scheme is maintained.

**Action plan/action measures**

2.10 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership has developed an Action Plan to promote equality of opportunity and good relations. This Action Plan is set out in Appendix 6 to this equality scheme, however it does not form part of the Equality Scheme.

2.11 The action measures that make up our action plan will be relevant to our functions. They will be developed and prioritised on the basis of an audit of inequalities. The audit of inequalities has gathered and analysed information across the Section 75 categories\(^4\) to identify the inequalities that exist for our service users and those affected by our policies\(^5\).

2.12 Action measures will be specific, measurable, linked to achievable outcomes, realistic and time bound. Action measures will include performance indicators and timescales for their achievement.

2.13 We will develop any action plans for a period of between one and five years in order to align them with our corporate and business planning cycles. Implementation of the action measures will be incorporated into our business planning process.

2.14 We will seek input from our stakeholders and consult on our action plan before we send it to the Equality Commission and thereafter when reviewing the plan as per 2.16 below.

\(^4\) See section 1.1 of this equality scheme for a list of these categories.

\(^5\) See section 4.1 of this equality scheme for a definition of policies.
2.15 We will monitor our progress on the delivery of our action measures annually and update the action plan as necessary to ensure that it remains effective and relevant to our functions and work.

2.16 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will inform the Commission of any changes or amendments to our action plan and will also include this information in our Section 75 annual progress report to the Commission. Our Section 75 annual progress report will incorporate information on progress we have made in implementing our action plans/action measures.

2.17 Additional arrangements for assessing compliance with the Section 75 duties:

The Armagh, Banbridge and Craigavon PCSP Manager is now a member of the new Armagh City, Banbridge & Craigavon Borough Council Equality Working Group. This group is responsible for overseeing and co-ordinating all relevant equality duties on a departmental basis. Membership of this group demonstrates the PCSP’s commitment to mainstreaming equality and good relations across all its work and is a key element on our compliance and monitoring process.

2.18 Once finalised, our action plan will be available for download from our website: www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp

Or by contacting the

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre
CRAIGAVON
BT64 1AL

Tel 0300 0300 900
E-mail pcsp@armaghbanbridgecraigavon.gov.uk
If you require it in an alternative format please contact us on the details provided.

The Action Plan will be available in alternative formats upon request.
Chapter 3 Our arrangements for consulting

(Schedule 9 4. (2) (a) – on matters to which a duty (S75 (1) or (2) is likely to be relevant (including details of the persons to be consulted)

Schedule 9.4 (2) (b) ) on the likely impact of policies adopted or proposed to be adopted by us on the promotion of equality of opportunity.

3.1 We recognise the importance of consultation in all aspects of the implementation of our statutory equality duties. We will consult on our equality scheme, action measures, equality impact assessments and other matters relevant to the Section 75 statutory duties.

3.2 We are committed to carrying out consultation in accordance with the following principles (as contained in the Equality Commissions guidance “Section 75 of the Northern Ireland Act 1998 – A Guide for Public Authorities (April 2010)”):

3.2.1 All consultations will seek the views of those directly affected by the matter/policy, the Equality Commission, representative groups of Section 75 categories, other public authorities, voluntary and community groups, our staff and their trade unions and such other groups who have a legitimate interest in the matter, whether or not they have a direct economic or personal interest.

Initially all consultees (see Appendix 3), as a matter of course, will be notified (by email or post) of the matter/policy being consulted upon to ensure they are aware of all consultations. Thereafter, to ensure the most effective use of our and our consultees’ resources, we will take a targeted approach to consultation for those consultees that may have a particular interest in the matter/policy being consulted upon and to whom the matter/policy is of particular relevance. This may include for example regional or local consultations, sectoral or thematic consultation etc.
3.2.2 Consultation with all stakeholders will begin as early as possible. We will engage with affected individuals and representative groups to identify how best to consult or engage with them. We will ask our consultees what their preferred consultation methods are and will give consideration to these. Methods of consultation could include:

- Face-to-face meetings
- Focus groups
- Written documents with the opportunity to comment in writing
- Questionnaires
- Information/notification by email with an opportunity to opt in/opt out of the consultation
- Internet discussions
- Telephone consultations.

This list is not exhaustive and we may develop other additional methods of consultation more appropriate to key stakeholders and the matter being consulted upon.

3.2.3 We will consider the accessibility and format of every method of consultation we use in order to remove barriers to the consultation process. Specific consideration will be given as to how best to communicate with children and young people, people with disabilities (in particular people with learning disabilities) and minority ethnic communities. We will take account of existing and developing good practice, including the Equality Commission’s guidance *Let’s Talk Let’s Listen – Guidance for public authorities on consulting and involving children and young people (2008)*.

Information will be made available, on request, in alternative formats, in a timely manner, usually within 10 working days. We will ensure that such consultees have equal time to respond.

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5 See Chapter 6 of our equality scheme for further information on alternative formats of information we provide.
3.2.4 Specific training will be provided to those facilitating consultations to ensure that they have the necessary skills to communicate effectively with consultees.

3.2.5 To ensure effective consultation with consultees\(^6\) on Section 75 matters, we will develop a programme of awareness raising on the Section 75 statutory duties and the commitments in our equality scheme.

3.2.6 The consultation period lasts for a minimum of twelve weeks to allow adequate time for groups to consult amongst themselves as part of the process of forming a view. However, in exceptional circumstances when this timescale is not feasible (for example implementing EU Directives or UK wide legislation, meeting Health and Safety requirements, addressing urgent public health matters or complying with Court judgements), we may shorten timescales to eight weeks or less before the policy is implemented. We may continue consultation thereafter and will review the policy as part of our monitoring commitments\(^7\).

Where, under these exceptional circumstances, we must implement a policy immediately, as it is beyond our authority’s control, we may consult after implementation of the policy, in order to ensure that any impacts of the policy are considered.

3.2.7 If a consultation exercise is to take place over a period when consultees are less able to respond, for example, over the summer or Christmas break, or if the policy under consideration is particularly complex, we will give consideration to the feasibility of allowing a longer period for the consultation.

3.2.8 We are conscious of the fact that affected individuals and representative groups may have different needs. We will take appropriate measures to ensure full participation in any meetings that are held. We will consider for example the time of day, the

\(^6\) Please see Appendix 3 for a list of our consultees.  
\(^7\) Please see below at 4.27 to 4.31 for details on monitoring.
appropriateness of the venue, in particular whether it can be accessed by those with disabilities, how the meeting is to be conducted, the use of appropriate language, whether a signer and/or interpreter is necessary, and whether the provision of childcare and support for other carers is required.

3.2.9 We will make all relevant information available to consultees in appropriate formats to ensure meaningful consultation. This will include detailed information on the policy proposal being consulted upon and any relevant quantitative and qualitative data.

3.2.10 In making any decision with respect to a policy adopted or proposed to be adopted, we will take into account any assessment and consultation carried out in relation to the policy.

3.2.11 We will provide feedback to consultees in a timely manner. A feedback report will be prepared which includes summary information on the policy consulted upon, a summary of consultees’ comments and a summary of our consideration of and response to consultees’ input. The feedback will be provided in formats suitable to consultees. (Please see also 6.3)

3.3 A list of our consultees is included in this equality scheme at Appendix 3. It can also be obtained by contacting

www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp

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Tel: 0300 0300 900
Email: pcsp@armaghbanbridgecraigavon.gov.uk
3.4 Our consultation list is not exhaustive and will be reviewed on an annual basis to ensure it remains relevant to our functions and policies.

We welcome enquiries from any person/s or organisations wishing to be added to the list of consultees. Please contact the PCSP Manager to provide your contact details and have your areas of interest noted or have your name/details removed or amended. Please also inform us at this stage if you would like information sent to you in a particular format or language.

**Chapter 4 Our arrangements for assessing, monitoring and publishing the impact of policies**

(Schedule 9 4. (2) (b); Schedule 9 4. (2) (c); Schedule 9 4. (2) (d); Schedule 9 9. (1); Schedule 9 9.(2))

**Our arrangements for assessing the likely impact of policies adopted or proposed to be adopted on the promotion of equality of opportunity** (Schedule 9 4. (2) (b))

4.1 In the context of Section 75, “policy” is very broadly defined and it covers all the ways in which we carry out or propose to carry out our functions in relation to Northern Ireland. In respect of this equality scheme, the term policy is used for any (proposed/amended/existing) strategy, policy initiative or practice and/or decision, whether written or unwritten and irrespective of the label given to it, e.g., “draft”, “pilot”, “high level” or “sectoral”.

4.2 In making any decision with respect to a policy adopted or proposed to be adopted, we take into account any assessment and consultation carried out in relation to the policy, as required by Schedule 9.9. (2) of the Northern Ireland Act 1998.

The policies adopted by Armagh, Banbridge & Craigavon Policing and Community Safety Partnership are generally policies which have been developed by; Armagh City, Banbridge & Craigavon Borough Council, Northern Ireland Policing Board and the Department of Justice.

However, the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership recognises its duty to promote equality of opportunity
and regardless of the source, nature or definition of the policy, Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will be responsible for all decisions relating to and the effects of all policies and that all policies are effectively screened regardless of the sources of the policies.

Armagh Banbridge & Craigavon Policing and Community Safety Partnership will screen policies itself, if developed by the PCSP, and for policies developed by other bodies (such as Armagh, Banbridge & Craigavon Borough Council, Northern Ireland Policing Board and the Department of Justice) will carry out joint screening with the other bodies at policy development stage.

If Armagh, Banbridge & Craigavon Policing and Community Safety Partnership develops any additional policies it will use the tools of screening and equality impact as detailed below.

4.3 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will use the tools of **screening** and **equality impact assessment** to assess the likely impact of a policy on the promotion of equality of opportunity and good relations. In carrying out these assessments we will relate them to the intended outcomes of the policy in question and will also follow Equality Commission guidance:

„The guidance on screening, including the screening template, as detailed in the Commission’s guidance „Section 75 of the Northern Ireland Act 1998 – A Guide for Public Authorities (April 2010)” and on undertaking an equality impact assessment as detailed in the Commission’s guidance „Practical guidance on equality impact assessment (February 2005)”.

**Screening**

4.4 The purpose of screening is to identify those policies that are likely to have an impact on equality of opportunity and/or good relations.
4.5 Screening will be completed at the earliest opportunity in the policy development/review process. Policies which we propose to adopt will be subject to screening prior to implementation. For more detailed strategies or policies that are to be put in place through a series of stages, we will screen at various stages during implementation.

4.6 The lead role in the screening of a policy will be taken by the policy decision maker who has the authority to make changes to that policy. However, screening will also involve other relevant team members, for example, equality specialists, those who implement the policy and staff members from other relevant work areas. Where possible we will include key stakeholders in the screening process.

4.7 The following questions will be applied to all our policies as part of the screening process:

- What is the likely impact on equality of opportunity for those affected by this policy, for each of the Section 75 equality categories? (minor/major/none)

- Are there opportunities to better promote equality of opportunity for people within the Section 75 equality categories?

- To what extent is the policy likely to impact on good relations between people of a different religious belief, political opinion or racial group? (minor/major/none)

- Are there opportunities to better promote good relations between people of a different religious belief, political opinion or racial group?

4.8 In order to answer the screening questions, we will gather all relevant information and data, both qualitative and quantitative. In taking this evidence into account we will consider the different needs, experiences and priorities for each of the Section 75 equality categories. Any screening decision will be informed by this evidence.
4.9 Completion of screening, taking into account our consideration of the answers to all four screening questions set out in 4.7 above, will lead to one of the following three outcomes:

1. the policy has been „screened in“ for equality impact assessment
2. the policy has been „screened out“ with mitigation 8 or an alternative policy proposed to be adopted
3. the policy has been „screened out“ without mitigation or an alternative policy proposed to be adopted.

4.10 If our screening concludes that the likely impact of a policy is „minor“ in respect of one, or more, of the equality of opportunity and/or good relations categories, we may on occasion decide to proceed with an equality impact assessment, depending on the policy. If an EQIA is not to be conducted we will nonetheless consider measures that might mitigate the policy impact as well as alternative policies that might better achieve the promotion of equality of opportunity and/or good relations.

Where we mitigate we will outline in our screening template the reasons to support this decision together with the proposed changes, amendments or alternative policy.

This screening decision will be „signed off“ by the PCSP Manager.

4.11 If our screening concludes that the likely impact of a policy is „major“ in respect of one, or more, of the equality of opportunity and/or good relations categories, we will normally subject the policy to an equality impact assessment. This screening decision will be „signed off“ by the appropriate policy lead within Armagh, Banbridge & Craigavon Policing and Community Safety Partnership.

4.12 If our screening concludes that the likely impact of a policy is

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8 Mitigation – Where an assessment (screening in this case) reveals that a particular policy has an adverse impact on equality of opportunity and / or good relations, a public authority must consider ways of delivering the policy outcomes which have a less adverse effect on the relevant Section 75 categories.
“none”, in respect of all of the equality of opportunity and/or good relations categories, we may decide to screen the policy out. If a policy is “screened out” as having no relevance to equality of opportunity or good relations, we will give details of the reasons for the decision taken. This screening decision will be “signed off” by the appropriate policy lead within Armagh, Banbridge & Craigavon Policing and Community Safety Partnership.

4.13 As soon as possible following the completion of the screening process, the screening template, signed off and approved by the senior manager responsible for the policy, will be made available on our website:

www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp

and on request from the

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre, Lakeview Road
CRAIGAVON
BT64 1AL

Tel: 0300 0300 900
Email: pcsp@armaghbanbridgecraigavon.gov.uk

4.14 If a consultee, including the Equality Commission, raises a concern about a screening decision based on supporting evidence, we will review the screening decision.

4.15 Our screening reports will be published quarterly.

Equality impact assessment

4.16 An equality impact assessment (EQIA) is a thorough and systematic analysis of a policy, whether that policy is formal or informal,
and irrespective of the scope of that policy. The primary function of an EQIA is to determine the extent of any impact of a policy upon the Section 75 categories and to determine if the impact is an adverse one. It is also an opportunity to demonstrate the likely positive outcomes of a policy and to seek ways to more effectively promote equality of opportunity and good relations.

4.17 Once a policy is screened and screening has identified that an equality impact assessment is necessary, we will carry out the EQIA in accordance with Equality Commission guidance. The equality impact assessment will be carried out as part of the policy development process, before the policy is implemented.

4.18 Any equality impact assessment will be subject to consultation at the appropriate stage(s). (For details see above Chapter 3 “Our Arrangements for Consulting”).

Our arrangements for publishing the results of the assessments of the likely impact of policies we have adopted or propose to adopt on the promotion of equality of opportunity (Schedule 9 4. (2) (d); Schedule 9 9. (1)).

4.19 We will make publicly available the results of our assessments (screening and EQIA) of the likely impact of our policies on the promotion of equality of opportunity and good relations.

What we publish

4.20 Screening reports

These will be published quarterly. Screening reports will detail:

- All policies screened by Armagh, Banbridge & Craigavon Policing and Community Safety Partnership over the three month period.
- A statement of the aim(s) of the policy/policies to which the assessment relates.
- Consideration given to measures which might mitigate any adverse impact.
• Consideration given to alternative policies which might better achieve the promotion of equality of opportunity. Screening decisions, i.e:
  Ø whether the policy has been „screened in“ for equality impact assessment.
  Ø whether the policy has been „screened out“ with mitigation or an alternative policy proposed to be adopted.
  Ø whether the policy has been „screened out“ without mitigation or an alternative policy proposed to be adopted.
• Where applicable, a timetable for conducting equality impact assessments.
• A link to the completed screening template(s) on our website.

4.21 Screening templates

For details on the availability of our screening templates please refer to 4.13 above.

4.22 Equality impact assessments

EQIA reports will be published once the impact assessment has been completed. These reports include:

• A statement of the aim of the policy assessed
• Information and data collected
• Details of the assessment of impact(s)
• Consideration given to measures which might mitigate any adverse impact
• Consideration given to alternative policies which might better achieve the promotion of equality of opportunity
• Consultation responses Ø The decision taken
• Future monitoring plans.

How we publish the information

4.23 All information we publish is accessible and can be made available in alternative formats on request. Please see 6.3 below.
Where we publish the information

4.24 The results of our assessments (screening reports and completed templates, the results of equality impact assessments) will be available on our website

www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp

or by contacting the

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre, Lakeview Rd
CRAIGAVON
BT64 1AL

Tel: 0300 0300 900
Email: pcsp@armaghbanbridgecraigavon.gov.uk

4.25 In addition to the above, screening reports (electronic link or hard copy on request if more suitable for recipients) which include all policies screened over a 3 month period will also be sent directly to all consultees on a quarterly basis.

4.26 We will inform the general public about the availability of this material through communications such as press releases where appropriate.

Our arrangements for monitoring any adverse impact of policies we have adopted on equality of opportunity
(Schedule 9 4. (2) (c))
4.27 Monitoring can assist us to deliver better public services and continuous improvements. Monitoring Section 75 information involves the processing of sensitive personal data (data relating to the racial or ethnic origin of individuals, sexual orientation, political opinion, religious belief, etc). In order to carry out monitoring in a confidential and effective manner, the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership follows guidance from the Office of the Information Commissioner and the Equality Commission.

4.28 We will monitor any adverse impact on the promotion of equality of opportunity of policies we have adopted. We are also committed to monitoring more broadly to identify opportunities to better promote equality of opportunity and good relations in line with Equality Commission guidance.

4.29 The systems we will establish to monitor the impact of policies and identify opportunities to better promote equality of opportunity and good relations are:

- The collection, collation and analysis of existing relevant primary quantitative and qualitative data across all nine equality categories on an ongoing basis.

- The collection, collation and analysis of existing relevant secondary sources of quantitative and qualitative data across all nine equality categories on an ongoing basis.

- An audit of existing information systems within one year of approval of this equality scheme, to identify the extent of current monitoring and take action to address any gaps in order to have the necessary information on which to base decisions.

- Undertaking or commissioning new data if necessary.

4.30 If over a two year period monitoring and evaluation show that a policy results in greater adverse impact than predicted, or if opportunities arise which would allow for greater equality of opportunity
to be promoted, we will ensure that the policy is revised to achieve better outcomes for relevant equality groups.

4.31 We will review our EQIA monitoring information on an annual basis. Other monitoring information will also be reviewed annually.

Other additional arrangements for monitoring include:

All completed job applications for positions with Armagh, Banbridge & Craigavon Policing and Community Safety Partnership include a monitoring form. This data is collated and compiled by the Council’s Human Resources Section.

Our arrangements for publishing the results of our monitoring
(Schedule 9 4. (2) (d))

4.32 Schedule 9 4. (2) (d) requires us to publish the results of the monitoring of adverse impacts of policies we have adopted. However, we are committed to monitoring more broadly and the results of our policy monitoring will be published as follows:

4.33 EQIA monitoring information will be published as part of our Section 75 annual progress report [see 2.7]

4.34 Other monitoring information will be published on the website (www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp) and sent to consultees via email.

4.35 All information will be published and is accessible and can be made available in alternative formats on request. Please see below at 6.3 for details.
Chapter 5 Staff training  
(Schedule 9 4.(2) (e))

Commitment to staff training

5.1 We recognise that awareness raising and training play a crucial role in the effective implementation of our Section 75 duties.

5.2 Our Chief Executive wishes to positively communicate the commitment of the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership to the Section 75 statutory duties, both internally and externally.

To this end we will have an effective communication and training programme for all staff and will ensure that our commitment to the Section 75 statutory duties is made clear in all relevant publications.

Training objectives

5.3 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will ensure that a detailed training plan is provided for its staff and Members which will aim to achieve the following objectives:

• to raise awareness of the provisions of Section 75 of the Northern Ireland Act 1998, our equality scheme commitments and the particular issues likely to affect people across the range of Section 75 categories, to ensure that our staff and Members fully understand their role in implementing the scheme.
• to mainstream the principles of the Section 75 statutory duties within the PCSP”s policy development framework and to provide those staff involved in drafting PCSP policies with the necessary skills and knowledge to ensure a consistent approach to policy formulation.
• to provide those staff who deal with complaints in relation to compliance with our equality scheme with the necessary skills and knowledge to investigate and monitor complaints effectively.
• to provide those staff involved in consultation processes with the necessary skills and knowledge to do this work effectively.
• to provide those staff involved in the implementation and monitoring of the effective implementation of the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership equality scheme with the necessary skills and knowledge to do this work effectively.

Awareness raising and training arrangements

5.4 The following arrangements are in place to ensure all our staff and PCSP Members will be aware of and understand our equality obligations.

• We will develop a summary of this equality scheme and make it available to all staff.
• We will provide access to copies of the full equality scheme for all staff; ensure that any queries or questions of clarification from staff are addressed effectively.
• Staff in the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will receive a briefing on this equality scheme within three months or as soon as possible after approval of the scheme.
• The Section 75 statutory duties will form part of induction training for new staff and PCSP Members.
• Focused training will be provided for key staff within Armagh, Banbridge & Craigavon Policing and Community Safety Partnership who are directly engaged in taking forward the implementation of our equality scheme commitments (for example those involved in research and data collection, policy development, service design, conducting equality impact assessments, consultation, monitoring and evaluation).
• Where appropriate, training will be provided to ensure staff are aware of the issues experienced by the range of Section 75 groups.
• When appropriate and on an ongoing basis, arrangements will be made to ensure staff are kept up to date with Section 75 developments.
• Training in Section 75 statutory duties and related issues may be developed and provided by the following; Northern Ireland
Policing Board, Department of Justice and/or the Council”s Equality Officer (arranged through the Human Resources Section). Armagh, Banbridge & Craigavon PCSP staff can avail of this training. Attendance at Equality Commission events will also be encouraged.

5.5 Training and awareness raising programmes will, where relevant, be developed in association with the appropriate Section 75 groups and our staff.

In order to share resources and expertise, Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will, where possible, work closely with other bodies and agencies in the development and delivery of training.

**Monitoring and evaluation**

5.6 Our training programme will be subject to the following monitoring and evaluation arrangements:

- We will evaluate the extent to which all participants in this training programme have acquired the necessary skills and knowledge to achieve each of the above objectives.

- The extent to which training objectives have been met will be reported as part of the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership Section 75 Annual Report to the Equality Commission.

- Attendance at all training courses will be recorded to enable monitoring of attendees. This will ensure staff and PCSP Members are credited with attending and therefore receive training appropriate to their needs and those of the PCSP.
Chapter 6 Our arrangements for ensuring and assessing public access to information and services we provide (Schedule 9 4. (2) (f))

6.1 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership is committed to ensuring that the information we disseminate and the services we provide are fully accessible to all parts of the community in Northern Ireland. We will keep our arrangements under review to ensure that this remains the case.

6.2 We are aware that some groups will not have the same access to information as others. In particular:
- People with sensory, learning, communication and mobility disabilities may require printed information in other formats.
- Members of ethnic minority groups, whose first language is not English, may have difficulties with information provided only in English.
- Children and young people may not be able to fully access or understand information.

Access to information

6.3 To ensure equality of opportunity in accessing information, we will provide information in alternative formats on request, where reasonably practicable. Where the exact request cannot be met we will ensure a reasonable alternative is provided.

Alternative formats may include Easy Read, Braille, audio formats (CD, MP3 or DAISY), large print or minority languages to meet the needs of those for whom English is not their first language.

The Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will liaise with representatives of young people and disability and minority ethnic organisations and will take account of existing and developing good practice.

We will acknowledge requests for information in alternative formats in a timely manner, usually within 10 days.
We will respond to requests for information in alternative formats in a timely manner, usually within twenty working days (however, this may be dependent upon the agency providing the alternative format.)

We will request that training is reviewed to ensure the inclusion of a communications module on written accessibility. This will provide staff with the knowledge, skills and ability on how to provide information to the range of Section 75 groups including children and young people, people with a learning disability, people with disabilities and the range of minority ethnic groups for whom English is not their first language.

6.4 In disseminating information through the media we will seek to advertise in the press where appropriate.

6.5 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will use a range of communication channels to enable wide access to information such as e-bulletins, websites, social media, leaflets, advertisements etc.

Access to services

6.6 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership is committed to ensuring that all of our services are fully accessible to everyone in the community across the Section 75 categories.

Armagh, Banbridge & Craigavon Policing and Community Safety Partnership also adheres to the relevant provisions of current anti-discrimination legislation.

6.7 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will ensure that the public are able to easily access information and services by adopting a flexible and inclusive approach that ensures equality of opportunity and promotes good relations.
Assessing public access to information and services

6.8 We will monitor annually across all our functions, in relation to access to information and services, to ensure equality of opportunity and good relations are promoted.

6.9 This will be carried out when we are reviewing our functions and services as part of our Annual Progress Report to the Equality Commission.

The PCSP will also be regularly assessed by the Department of Justice and the Northern Ireland Policing Board regarding how effectively we are delivering our functions and services with due regard to equality of opportunity and the promotion of good relations.
Chapter 7 Timetable for measures we propose in this equality scheme (Schedule 9 4. (3) (b))

7.1 Appendix 4 outlines our timetable for all measures proposed within this equality scheme. The measures outlined in this timetable will be incorporated into our business planning processes.

7.2 This timetable is different from and in addition to our commitment to developing action plans/action measures to specifically address inequalities and further promote equality of opportunity and good relations. We have included in our equality scheme a commitment to develop an action plan. Accordingly, this commitment is listed in the timetable of measures at Appendix 4. For information on these action measures please see above at 2.11 – 2.18.
Chapter 8 Our complaints procedure (Schedule 9 10.)

8.1 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership are responsive to the views of members of the public. We will endeavour to resolve all complaints made to us.

8.2 Schedule 9 paragraph 10 of the Act refers to complaints. A person can make a complaint to a public authority if the complainant believes he or she may have been directly affected by an alleged failure of the authority to comply with its approved equality scheme.

If the complaint has not been resolved within a reasonable timescale, the complaint can be brought to the Equality Commission.

8.3 A person wishing to make a complaint that the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership has failed to comply with its approved equality scheme should contact:

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre, Lakeview Road
CRAIGAVON
BT64 1AL

Tel: 0300 0300 900
Email: pcsp@armagbanbridgecraigavon.gov.uk

8.4 We will in the first instance acknowledge receipt of each complaint within 10 days.

8.5 The PCSP Manager will carry out an internal investigation of the complaint and will respond substantively to the complainant within 30 working days of the date of receiving the letter of complaint. Under certain circumstances, if the complexity of the matter requires a longer period, the period for response to the complainant may be extended to two (2) months. In those circumstances, the complainant will be
advised of the extended period within one month of making the complaint.

8.6 During this process the complainant will be kept fully informed of the progress of the investigation into the complaint and of any outcomes.

8.7 In any subsequent investigation by the Equality Commission, the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will co-operate fully, providing access in a timely manner to any relevant documentation that the Equality Commission may require.

Similarly, the Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will co-operate fully with any investigation by the Equality Commission under sub-paragraph 11 (1) (b) of Schedule 9 to the Northern Ireland Act 1998.

8.8 Armagh, Banbridge & Craigavon Policing and Community Safety Partnership will make all efforts to implement promptly and in full any recommendations arising out of any Commission investigation.
Chapter 9 Publication of our equality scheme
(Schedule 9 4. (3) (c))

9.1 Once our equality scheme is approved by the Equality Commission for Northern Ireland, it will be available free of charge in print form and alternative formats from:

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre, Lakeview Road
CRAIGAVON
BT64 1AL

Tel: 0300 0300 900
Email: pcsp@armaghibanbridgecraigavon.gov.uk

9.2 Our equality scheme will also be available on our website at:

www.armaghibanbridgecraigavon.gov.uk/craigavon/community/pcsp

9.3 The following arrangements are in place for the publication in a timely manner of our equality scheme to ensure equality of access:

- We will make every effort to communicate widely the existence and content of our equality scheme. This may include press releases, prominent advertisements in the press, the internet, communicating through social media and direct mail shots to groups representing the various categories in Section 75.

- We will email a link to our approved equality scheme to our consultees on our consultation lists. Other consultees without email will be notified by letter that the scheme is available on request. We will respond to requests for the equality scheme in alternative formats in a timely manner, usually within 10 days.
• Our equality scheme will be available on request in alternative formats such as Easy Read, Braille, large print, audio formats (CD, MP3, DAISY) and in minority languages to meet the needs of those not fluent in English.

• We will liaise and work with specific stakeholders to ensure that the arrangements we have in place for communicating our equality scheme effectively to children and young people, older people, people with disabilities and minority ethnic communities meets the needs required.

9.4 For a list of our stakeholders and consultees please see Appendix 3 of the equality scheme, or visit our website at

www.armaghbanbridgecraigavon.gov.uk/craigavon/community/pcsp

or contact

PCSP Manager
Armagh, Banbridge & Craigavon PCSP
Civic Centre, Lakeview Rd
CRAIGAVON
BT64 1AL

Tel: 0300 0300 900
Email: pcsp@armaghbanbridgecraigavon.gov.uk
Chapter 10  
Review of our equality scheme  
(Schedule 9 8. (3))

10.1 As required by Schedule 9 paragraph 8 (3) of the Northern Ireland Act 1998 we will conduct a thorough review of this equality scheme. This review will take place either within five years of submission of this equality scheme to the Equality Commission or within a shorter timescale to allow alignment with the review of other planning cycles.

The review will evaluate the effectiveness of our scheme in relation to the implementation of the Section 75 statutory duties relevant to our functions in Northern Ireland.

10.2 In undertaking this review we will follow any guidance issued by the Equality Commission. A report of this review will be made public on our website and will be sent to the Equality Commission.
Appendix 1       Organisational chart

To be confirmed
Appendix 2  Example groups relevant to the Section 75 categories for Northern Ireland purposes
Please note, this list is for illustration purposes only, it is not exhaustive.

<table>
<thead>
<tr>
<th>Category</th>
<th>Example groups</th>
</tr>
</thead>
<tbody>
<tr>
<td>Religious belief</td>
<td>Buddhist; Catholic; Hindu; Jewish; Muslims, people of no religious belief; Protestants; Sikh; other faiths.</td>
</tr>
<tr>
<td></td>
<td>For the purposes of Section 75, the term “religious belief” is the same definition as that used in the Fair Employment &amp; Treatment (NI) Order. Therefore, “religious belief” also includes any perceived religious belief (or perceived lack of belief) and, in employment situations only, it also covers any “similar philosophical belief”.</td>
</tr>
<tr>
<td>Political opinion(^{11})</td>
<td>Nationalist generally; Unionists generally; members/supporters of other political parties.</td>
</tr>
<tr>
<td>Racial group</td>
<td>Black people; Chinese; Indians; Pakistanis; people of mixed ethnic background; Polish; Roma; Travellers; White people.</td>
</tr>
<tr>
<td>Men and women generally</td>
<td>Men (including boys); Trans-gendered people; Transsexual people; women (including girls).</td>
</tr>
<tr>
<td>Marital status</td>
<td>Civil partners or people in civil partnerships; divorced people; married people; separated people; single people; widowed people.</td>
</tr>
<tr>
<td>Age</td>
<td>Children and young people; older people.</td>
</tr>
<tr>
<td>Persons with disability</td>
<td>Persons with disabilities as defined by the Disability Discrimination Act 1995.</td>
</tr>
</tbody>
</table>
Persons with a personal responsibility for the care of a child; for the care of a person with a disability; or the care of a dependant older person

Sexual Orientation
Bisexual people; heterosexual people; gay or lesbian people

10 See Section 98 of the Northern Ireland Act 1998, which states: “In this Act…” political opinion” and “religious belief” shall be construed in accordance with Article 2(3) and (4) of the Fair Employment & Treatment (NI) Order 1998.”

11 ibid
Appendix 3 List of consultees
(Schedule 9 4. (2) (a))

Note: This consultation list is indicative, not exhaustive and will be reviewed on a regular basis to ensure it is relevant and up-to-date. List does not include those groups which have asked for their names to be removed.

AMMA Centre
Amnesty International Northern Ireland
Antrim & Newtownabbey Borough Council
Ards and North Down Borough Council
Armagh Business Centre Ltd
Armagh Citizens Advice
Armagh City Centre Management
Armagh Gaa County Board
Arthritis Care NI
Arts Council for NI
Association for Mental Health
Autism NI
Aware Defeat Depression
Baha’i Council for Northern Ireland
Ballydougan Pottery
Banbridge Business Network
Banbridge Chamber of Commerce
Banbridge Enterprise Centre
Barnardo’s
Belfast City Council
Belfast Health & Social Care Trust
BNL
British Heart Foundation NI
Brownlow Ltd
Bryson Charitable Group
Bryson Intercultural
Business in the Community NI
Cara-Friend
CARE in Northern Ireland
Carers Matter
Cause NI
Causeway Coast & Glens Council
CCMS
CCMS
Challenge for Youth
Changing Attitude Northern Ireland
Children in Northern Ireland
Children’s Law Centre
Chinese Welfare Association
CIDO Innovation Centre
Citizens Advice Banbridge
Committee on the Administration of Justice
Community Development & Health Network
Community Evaluation NI (CENI)
Community Foundation for NI
Community Relations Information Centre
Community Relations Unit OFMDFM
Community Transport Association
Conservatives NI
Controlled sector nominees
Co-Operation Ireland
Council for the Homeless Ni
Crossfire Trust
Deaf Association NI
Democratic Unionist Party HQ
Department for Employment & Learning
Department for Regional Development
Department for Social Development
Department of Agriculture & Rural Development
Department of Culture Arts & Leisure
Department of Education
Department of Enterprise Trade & Investment
Department of Finance & Personnel
Department of Health Social Services & Public Safety
Department of the Environment
Dept of Agricultual and Rural Development
Derry City & Strabane District Council
Diabetes UK Northern Ireland
Disability Action
Disability Sports NI
Downs Syndrome Association NI
DSD Voluntary & Community Unit
Early Years
East Boarder Region
Education Authority
Education Authority
Employers for Childcare
Employers for Disability
Enable NI
Epilepsy Action
Equality Commission for NI
Equality Unit NI Assembly
Extern Organisation
Fane Valley
Federation of Small Businesses
Federation of Small Businesses
Fermanagh & Omagh District Council
Fermanagh & Omagh District Council 2
Food NI
Foras Na Gaeilge
Gay & Lesbian Youth NI
Gingerbread NI
Gordon Chemist Ltd
Guide Dogs for the Blind Association
Habitat for Humanity
Health & Safety Executive NI
Health and Social Care Board
Here NI
IMTAC
Include Youth
Indian Community Centre
Information Commissioners Office Belfast
Invest NI
Invest Northern Ireland
Irish Central Boader Area Network
Irish Congress of Trades Unions NI Committee
Labour Relations Agency
Leonard Cheshire Disability
Lesbian Line
Libraries NI
Libraries NI 2
Lifestart Ni
Linwoods Bakery & Dairy Products
Lisburn & Castlereagh City Council
Lurgan Chamber of Commerce
Mayfair Business Centre
McCanns Cider
Mencap
Mid and East Antrim District Council
Mid Ulster Council
Mindwise
Mooney Media
Moy Park
Multiple Sclerosis Society Ni
National Deaf Children's Society Ni
National Union of Students
NC Engineering Ltd
Newry Mourne & Down City Council
Nexus Institute
NI Anti-Poverty Network
Ni Chest Heart & Stroke Foundation
Ni Childminding Association NICMA
Ni Commissioner for Children & Young People
Ni Community Relations Council
Ni Council For Ethnic Minorities NICEM
Ni Council for Voluntary Action NICVA
Ni Deaf Youth Association
Ni Dyslexia Association
Ni Gay Rights Association
NI Islamic Centre
NI Public Service Alliance
NI Statistics & Research Agency
NI Tourist Board
NI Women's European Platform NIWEP
NIACRO
Northern Ireland & Social Care Trust
Northern Ireland Housing Executive
Northern Ireland Inter-Faith Forum
Northern Ireland Office
Northern Ireland Rural Women's Network
Northern Ireland Women's Aid Federation
NSPCC
Paul McAlister Architects Ltd
Playboard NI
Pobal
Polish Association NI
Portadown Chamber of Commerce
Potala Kadampa Buddhist Centre
Praxis Care
Probation Board for Northern Ireland
Prospects for People with Learning Disabilities
PSNI
PSNI 2
Public Health Agency
Public Health Agency 2
Queer Space
Reed in Partnership
Regional Equality Unit- Education & Library Boards
RNIB
Rosco Engineering
Rural Community Network
SDLP Headquarters
Sense NI
Shelter NI Simon Community NI
Sinn Fein HQ
Socialist Party
South Lough Neagh Regeneration Association
Southern Education & Library Board
Southern Health & Social Care Board
Southern Health & Social Care Trust
Sport NI
Sport NI 2
Sports Council for NI
RC
The Arts & Disability Forum
The Belfast Hebrew Congregation
'The Cedar Foundation
The Consumer Council for NI
The Equality Unit- OFMDFM
The Grand Orange Lodge of Ireland
The Green Party
The Health and Social Care Trusts
'The Health and Social Care Trusts 2
The Local Government Staff Commission for NI
The Rainbow Project
The Religious Society of Friends
The Stroke Association
Tourism NI
Training for Women Network Ltd
Traveller and Gay
Ulster Scots Community Network
Ulster Unionist Party
Victim Support NI
Volunteer Now
Wade Training
West Belfast Economic Forum
William Keown Trust
Women's Forum NI
Women's Resource & Development Agency
Women's Support Network
Worker's Party
Young Enterprise
Youth Council for Northern Ireland
## Appendix 4  Timetable for measures proposed
(Schedule 9 4.(3) (b))

<table>
<thead>
<tr>
<th>Measure</th>
<th>Lead responsibility</th>
<th>Timetable</th>
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</thead>
<tbody>
<tr>
<td>Section 75 Annual Progress Report [2.7]</td>
<td>PCSP Manager / Chief Executive</td>
<td>31 August (annually)</td>
</tr>
<tr>
<td><strong>Action Plan</strong></td>
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<tr>
<td>Consultation on draft action plan [2.15]</td>
<td>PCSP Manager</td>
<td>July - Sept 2016</td>
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<tr>
<td>Finalised action plan published [2.18]</td>
<td>PCSP Manager</td>
<td>September 2018 (on approval from Equality Commission)</td>
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<tr>
<td>Arrangements for monitoring progress in place [2.16]</td>
<td>PCSP Manager</td>
<td>August (annually)</td>
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<tr>
<td>Action Plan reviewed and updated [2.16]</td>
<td>PCSP Manager</td>
<td>April (annually)</td>
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<tr>
<td>Consultation list reviewed and updated [3.4]</td>
<td>PCSP Manager</td>
<td>October (annually)</td>
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<tr>
<td>Screening timetable [4.4]</td>
<td>PCSP Manager</td>
<td>Annually (when required)</td>
</tr>
<tr>
<td>--------------------------</td>
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</tr>
<tr>
<td>Screening Reports [4.15]</td>
<td>PCSP Manager</td>
<td>Quarterly</td>
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<tr>
<td>EQIA timetable [4.16]</td>
<td>PCSP Manager</td>
<td>Annually (when required)</td>
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**Monitoring**

<table>
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<th>Review of monitoring information [4.31]</th>
<th>PCSP Manager</th>
<th>August (annually)</th>
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<tr>
<td>Publication of monitoring information [4.33;4.34]</td>
<td>PCSP Manager</td>
<td>August (annually)</td>
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<tr>
<td><strong>Training</strong></td>
<td><strong>Communication</strong></td>
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<td>-------------------------------------------------</td>
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<td>Development of summary scheme [5.4]</td>
<td>Assessing access to information and services [6.9]</td>
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<tr>
<td>Development of overall training programme [5.5]</td>
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<tr>
<td>Focussed training [5.4]</td>
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<td></td>
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<tr>
<td>Update training [5.4]</td>
<td></td>
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<tr>
<td>Evaluation of training [5.6]</td>
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<td>Development of overall training programme [5.5]</td>
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<td>Focussed training [5.4]</td>
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<tr>
<td>Evaluation of training [5.6]</td>
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<td>Regionally organised</td>
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<td>August (annually)</td>
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<tr>
<td>Communication of equality scheme [9.3]</td>
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<td>PCSP Manager</td>
<td>PCSP Manager</td>
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<td>July - Sept 2018</td>
<td>July - Sept 2018</td>
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<tr>
<td>Notification of consultees [9.3]</td>
<td>PCSP Manager</td>
<td>Within the approval of the scheme</td>
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**Review**

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<tr>
<th>Review of equality scheme [10.1]</th>
<th>PCSP Manager</th>
<th>Within 5 years of submission of the scheme</th>
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| Any other measures proposed in equality scheme | PCSP Manager | August (annually) |
Appendix 5    Glossary of terms

Action measures and outcomes

Specific measures to promote equality and good relations for the relevant Section 75 equality and good relations categories, linked to achievable outcomes, which should be realistic and timely.

Action plan

A plan that sets out the actions a public authority will take to implement its Section 75 statutory duties. It is a mechanism for the realisation of measures to achieve equality outcomes for the Section 75 equality and good relations categories.

Adverse impact

Where a Section 75 category has been affected differently by a policy and the effect is less favourable. If a policy has an adverse impact on a Section 75 category, a public authority must consider whether or not the adverse impact is unlawfully discriminatory. In either case a public authority must take measures to redress the adverse impact, by considering mitigating measures and/or alternative ways of delivering the policy.

Affirmative action

In general terms, affirmative action can be defined as being anything consistent with the legislation that is necessary to bring about positive change. It is a phrase used in the Fair Employment and Treatment (NI) Order 1998 to describe lawful action that is aimed at promoting equality of opportunity and fair participation in employment between members of the Protestant and Roman Catholic communities in Northern Ireland.

Article 55 Reviews

Under the Fair Employment and Treatment (NI) Order 1998, all registered employers must conduct periodic reviews of the composition of their workforces and of their employment practices for
the purposes of determining whether members of the Protestant and Roman Catholic communities are enjoying, and are likely to continue to enjoy, fair participation in employment in each employer's concern. These reviews, which are commonly known as Article 55 Reviews, must be conducted at least once every three years.

Audit of inequalities

An audit of inequalities is a systematic review and analysis of inequalities that exist for service users and those affected by a public authority’s policies. An audit can be used by a public authority to inform its work in relation to the Section 75 equality and good relations duties. It can also enable public authorities to assess progress on the implementation of the Section 75 statutory duties, as it provides baseline information on existing inequalities relevant to a public authority’s functions.

Consultation

In the context of Section 75, consultation is the process of asking those affected by a policy (for example, service users, staff, the general public) for their views on how the policy could be implemented more effectively to promote equality of opportunity across the nine categories. Different circumstances will call for different types of consultation. Consultations could, for example, include meetings, focus groups, surveys and questionnaires.

Desk audit

An audit of a draft equality scheme to ensure that the scheme conforms to the requirements on form and content as detailed in the Equality Commission’s guidelines.

Differential impact

Differential impact occurs where a Section 75 group has been affected differently by a policy. This effect could be positive, neutral or negative. A public authority must make a judgement as to whether a policy has a differential impact, and then it must determine whether the impact is adverse, based on a systematic appraisal of the accumulated information.
Discrimination

The anti-discrimination laws prohibit the following forms of discrimination:

- Direct discrimination
- Indirect discrimination
- Disability
- Victimisation
- Harassment

Direct discrimination

This generally occurs where a public authority treats a person less favourably than it treats (or would treat) another person, in the same or similar circumstances, on one or more of the statutory non-discrimination grounds. A decision or action that is directly discriminatory will normally be unlawful unless:

a. In an age discrimination case, the decision can be objectively justified
b. In any other case, the public authority can rely on a statutory exception that permits it, such as a genuine occupational requirement exception or a positive action exception, which permits an employer to use “welcoming statements” or to take other lawful positive action to encourage participation by under-represented or otherwise disadvantaged groups.

Indirect discrimination

The definition of this term varies across some of the antidiscrimination laws, but indirect discrimination generally occurs where a public authority applies to all persons a particular provision, criterion or practice, but it has the effect of placing people who share a particular equality characteristic (for example, the same sex, religious belief or race) at a particular disadvantage compared with other people. A provision, criterion or practice that is indirectly discriminatory will
normally be unlawful unless: (a) it can be objectively justified, or (b) the public authority can rely on a statutory exception that permits it.

Disability discrimination

In addition to direct discrimination, indirect discrimination victimisation and harassment, discrimination against disabled people may also occur in two other ways:

a. Disability-related discrimination. This generally occurs where a public authority, without lawful justification and for a reason that relates to a disabled person's disability, treats that person less favourably than it treats (or would treat) other people to whom that reason does not (or would not) apply.

b. Failure to comply with a duty to make reasonable adjustments. One of the most notable features of the disability discrimination legislation is that in prescribed circumstances it imposes a duty on relevant employers, service providers and public authorities to take such steps as are reasonable to remove or reduce particular disadvantages experienced by disabled people in those circumstances.

Victimisation

This form of discrimination generally occurs where a public authority treats a person less favourably than it treats (or would treat) another person, in the same or similar circumstances, because the person has previously exercised his/her rights under the anti-discrimination laws, or has assisted another person to do so. Victimisation cannot be justified and is always unlawful.

Harassment

Harassment generally occurs where a person is subjected to unwanted conduct that is related to a non-discrimination ground with the purpose, or which has the effect, of violating his/her dignity or creating for that person an intimidating, hostile, degrading, humiliating or offensive environment. Harassment cannot be justified and is always unlawful.
Economic appraisal

An economic appraisal is a systematic process for examining alternative uses of resources, focusing on the assessment of needs, objectives, options, costs benefits, risks, funding and affordability, and other factors relevant to decisions.

Equality impact assessment

The mechanism underpinning Section 75, where existing and proposed policies are assessed in order to determine whether they have an adverse impact on equality of opportunity for the relevant Section 75 categories. EQIAs require the analysis of both quantitative and qualitative data.

Equality of opportunity

The prevention, elimination or regulation of discrimination between people on grounds of characteristics including sex, marital status, age, disability, religious belief, political opinion, dependants, race and sexual orientation.

The promotion of equality of opportunity entails more than the elimination of discrimination. It requires proactive measures to be taken to secure equality of opportunity between the Section 75 categories.

Equality scheme

A document that outlines a public authority’s arrangements for complying with its Section 75 obligations. An equality scheme must include an outline of the public authority’s arrangements for carrying out consultations, screening, EQIAs, monitoring, training and arrangements for ensuring access to information and services.

Good relations

Although not defined in the legislation, the Equality Commission has agreed the following working definition of good relations: “the growth of relations and structures for Northern Ireland that acknowledge the religious, political and racial context of this society, and that seek to
promote respect, equity and trust, and embrace diversity in all its forms."

Mainstreaming equality

The integration of equal opportunities principles, strategies and practices into the everyday work of public authorities from the outset. In other words, mainstreaming is the process of ensuring that equality considerations are built into the policy development process from the beginning, rather than being bolted on at the end. Mainstreaming can help improve methods of working by increasing a public authority’s accountability, responsiveness to need and relations with the public. It can bring added value at many levels.

Mitigation of adverse impact

Where an EQIA reveals that a particular policy has an adverse impact on equality of opportunity, a public authority must consider ways of delivering the policy outcomes which have a less adverse effect on the relevant Section 75 categories.

Monitoring

Monitoring consists of continuously scrutinising and evaluating a policy to assess its impact on the Section 75 categories. Monitoring must be sensitive to the issues associated with human rights and privacy. Public authorities should seek advice from consultees and Section 75 representative groups when setting up monitoring systems.

Monitoring consists of the collection of relevant information and the evaluation of policies. It is not solely about the collection of data, it can also take the form of regular meetings and reporting of research undertaken. Monitoring is not an end in itself but provides the data for the next cycle of policy screening.

Northern Ireland Act 1998

The Act, implementing the Good Friday Agreement, received Royal Assent on 19th November 1998. Section 75 of the Act created the statutory equality duties.
Northern Ireland Human Rights Commission

A statutory body established under Section 68 of the Act, which works to ensure that the human rights of everyone in Northern Ireland are fully protected in law, policy and practice. Northern Ireland Statistics and Research Agency

The Northern Ireland Statistics and Research Agency (NISRA) is an executive agency within the Department of Finance and Personnel (DFP).

It provides statistical and research information regarding Northern Ireland issues, and it provides registration services to the public in the most effective and efficient way.

Office of the First Minister and Deputy First Minister

The Office of the First Minister and Deputy First Minister (OFMDFM) is responsible for providing advice, guidance, challenge and support on Section 75 issues to other Northern Ireland Civil Service departments.

Policy

The formal and informal decisions a public authority makes in relation to carrying out its duties. Defined in the New Oxford English Dictionary as: “a course or principle of action adopted or proposed by a government party, business or individual”. In the context of Section 75, the term “policies” covers all the ways in which a public authority carries out or proposes to carry out its functions relating to Northern Ireland. Policies include unwritten as well as written policies.

Positive action

This phrase is not defined in any statute, but the Equality Commission understands it to mean any lawful action that a public authority might take for the purpose of promoting equality of opportunity for all persons in relation to employment or in accessing goods, facilities or services (such as health services, housing, education, justice, policing). It may involve adopting new policies, practices or
procedures, or changing or abandoning old ones. Positive action is not the same as positive discrimination.

Positive discrimination differs from positive action in that positive action involves the taking of lawful actions whereas positive discrimination involves the taking of unlawful actions. Consequently, positive action is, by definition, lawful whereas positive discrimination is unlawful.

Qualitative data

Qualitative data refers to the experiences of individuals from their perspective, most often with less emphasis on numbers or statistical analysis. Consultations are more likely to yield qualitative rather than quantitative data.

Quantitative data

Quantitative data refers to numbers, typically derived from either a population in general or samples of that population. This information is often analysed by either using descriptive statistics, which consider general profiles, distributions and trends in the data, or inferential statistics, which are used to determine “significance” either in relationships or differences in the data.

Screening

The procedure for identifying which policies will be subject to EQIA, and how these EQIAs will be prioritised. The purpose of screening is to identify the policies that are likely to have a minor/major impact on equality of opportunity so that the greatest resources can be devoted to improving these policies. Screening requires a systematic review of existing and proposed policies.

Screening template

A document that allows the screening results to be recorded.
Schedule 9

Schedule 9 of the Act sets out detailed provisions for the enforcement of the Section 75 statutory duties, including an outline of what should be included in an equality scheme.

Section 75

Section 75 of the Act provides that each public authority is required, in carrying out its functions relating to Northern Ireland, to have due regard to the need to promote equality of opportunity between:

- Persons of different religious belief, political opinion, racial group, age, marital status and sexual orientation
- Men and women generally
- Persons with a disability and persons without
- Persons with dependants and persons without.

Without prejudice to these obligations, each public authority in carrying out its functions relating to Northern Ireland must also have regard to the desirability of promoting good relations between persons of different religious belief, political opinion or racial group.

Section 75 investigation

An investigation carried out by the Equality Commission, under Schedule 9 of the Act, arising from the failure of a public authority to comply with the commitments set out in its approved equality scheme.

There are two types of Equality Commission investigation:
1. An investigation of a complaint made by an individual, who claims to have been directly affected by the failure of a public authority to comply with its approved equality scheme.
2. An investigation initiated by the Equality Commission, where it believes that a public authority may have failed to comply with its approved equality scheme.
Appendix 6

ARMAGH, BANBRIDGE & CRAIGAVON POLICING and COMMUNITY SAFETY PARTNERSHIP

SECTION 75 AUDIT OF INEQUALITIES AND ACTION PLAN FOR THE PERIOD OCT 2016 – APRIL 2019
Section 75 of the Northern Ireland Act 1998 provides that:

(1) A public authority shall in carrying out its functions relating to Northern Ireland have due regard to the need to promote equality of opportunity- (a) between persons of different religious belief, political opinion, racial group, age, marital status or sexual orientation; (b) between men and women generally; (c) between persons with a disability and persons without; and (d) between persons with dependants and persons without.

(2) Without prejudice to its obligations under subsection (1), a public authority shall in carrying out its functions relating to Northern Ireland have regard to the desirability of promoting good relations between persons of different religious belief, political opinion or racial group.

In 2010 the Equality Commission published revised guidance for public authorities to the implementation of Section 75 of the Northern Ireland Act 1998. This Guidance was developed in the light of the conclusions and recommendations of the Commission’s Final Report of the Review of the Effectiveness of Section 75, published in November 2008. All public authorities have been required to submit new Equality Schemes to comply with this revised guidance.
One of the key recommendations of the Review related to the need to shift the focus of delivery of the Section 75 duties from process to outcomes. The revised guidance recommended that public authorities developed action plans to address inequalities experienced across the Section 75 categories, alongside the development of revised Equality Schemes. It further recommends that an Audit of Inequalities be conducted in order to inform the development of the Action Plan.

The Commission in its guide defines an audit of inequalities as a “systematic review and analysis of inequalities which exist for service users and those affected by a public authority’s policies”.

This Audit of Inequalities has enabled Armagh, Banbridge & Craigavon Policing and Community Safety Partnership to identify potential functional areas for further or improved discharge of its Section 75 duties and will inform the PCSP"s equality action plan and also the key strategic actions of the PCSP"s Action Plan for 2016-2017.

**Development of the Inequalities Audit and Action Plan**

The Equality Commission, in its correspondence to Policing and Community Safety Partnerships of 1 May 2012, recommended that all public authorities undertake an audit of inequalities to inform the identification and development of action measures for the Equality Scheme. They further advised that these measures should be relevant to our functions and should seek to address inequalities that exist for service users and also promote equality of opportunity.

A regional Manager working group comprising Equality Officers was set up to scope the areas for inequalities audit.

The regional working group recommended that, three primary areas be reviewed within the audit, namely;

- Facilities
- Membership/Structure
- Services
It was considered that the above areas were likely to have most impact on Section 75 categories. However, the plan will be monitored and reviewed on an annual basis and any inequalities identified in other service areas will be investigated.

The working group developed the following model inequalities audit template for all PCSPs to use and tailor to their own needs.

**PCSP Membership/Structure**

Armagh, Banbridge & Craigavon PCSP is currently composed of 26 Members; 10 elected Members from the 4 main political parties and 9 independent Members from the community. In addition to the aforementioned Members, the Northern Ireland Assembly designated 7 statutory organisations as Members of PCSPs, namely Police Service of Northern Ireland (PSNI), Education Authority (EA), Health and Social Care Trust (H&SCT), Northern Ireland Housing Executive (NIHE), Northern Ireland Fire and Rescue Service (NIFRS), Probation Board of Northern Ireland (PBN) and Youth Justice Agency (YJA). These organisations are equal Members of the PCSP but have waived their voting rights.

Individual PCSPs also have the opportunity to additionally designate other local organisations if they so choose to do so.

PCSPs also operate a Policing Committee, which is made up solely of the elected Members and the independent Members. The Policing Committee is responsible for the delivery of the statutory functions (a) – (c) as detailed below and reports directly to the NIPB.

The PCSP reports to both the NIPB and the DoJ through the Joint Committee.
SECTION 2 – WHAT PCSPs ARE RESPONSIBLE FOR

As suggested by the *Equality Commission Guide on Section 75, Armagh, Banbridge & Craigavon Policing and Community Safety Partnership* has taken a systematic look at its functions and how they relate to the promotion of equality of opportunity and of good relations.

This audit of Section 75 inequalities has provided the basis for the development of the Action Plan in Section 5. The Action Plan provides action measures with associated performance measures and timescales to address the key inequalities identified.

The roles and functions of PCSPs, established in the Justice Act (NI) 2011 are as follows;

(a) to provide views to a relevant district commander and to the Policing Board on any matter concerning the policing of the district;

(b) to monitor the performance of the police in carrying out
   (i) the policing plan in relation to the district; and
   (ii) the local policing plan applying to the district or any part of the district;

(c) to make arrangements for obtaining the co-operation of the public with the police in preventing crime and enhancing community safety in the district;

(d) to make arrangements for obtaining the views of the public about matters concerning the policing of the district and enhancing community safety in the district and to consider fully any views so obtained;

(e) to act as a general forum for discussion and consultation on matters affecting the policing of the district and enhancing community safety in the district;

(f) to prepare plans for reducing crime and enhancing community safety in the district;

(g) to identify targets or other indicators by reference to which it can assess the extent to which those issues are addressed by action taken in accordance with any such plans;
(h) to provide any such financial or other support as it considers appropriate to persons involved in ventures designed to reduce crime or enhance community safety in the district; and

(i) such other functions as are conferred on it by any other statutory provision.

In addition, the Joint Committee, which is responsible for overseeing PCSPs, has also developed a number of strategic objectives for PCSPs, in order to further develop the functions as laid down in legislation. These are as follows;

**Strategic Objective 1 – to successfully deliver the functions of the Policing and Community Safety Partnership for the area by:**

- Engaging with local community and statutory groups, to identify local concerns in relation to community safety, and to invite their contribution to addressing those concerns;
- Preparing the PCSP’s plan, and organising the work of the partnership to meet priority needs;
- Putting in place implementation structures and delivery mechanisms that will contribute to a reduction in crime and the enhancement of policing and community safety in the Partnership’s area, directly through the collaborative working of the membership of the Partnership, through the work of its delivery groups or through working in partnership with, or supporting the work of others; and
- Increasing PCSP awareness with the public and key stakeholders by planning communications activity to more proactively inform and promote the work of the PCSPs

**Strategic Objective 2 – to improve community safety by tackling crime and anti-social behaviour through:**

- Ensuring that local statutory bodies and agencies deal with the antisocial behaviour and crime-related issues that matter in their area;
• Providing comprehensive community input into decision making processes about tackling anti-social behaviour and giving feedback on the effectiveness of interventions;
• Identifying and implementing, with support from DoJ, to educate communities about the realities of anti-social behaviour;
• Contributing to delivery of the Community Safety Strategy action plans, and initiatives that improve community safety; and
• Working in partnership with the police, local statutory bodies, agencies and the community to reduce the impact of anti-social behaviour and crime in the community.

Strategic Objective 3 – to support community confidence in policing through:

• Ensuring local accountability through the Policing Committee’s role in monitoring police performance;
• Ensuring that policing delivery reflects the involvement, views and priorities of local communities;
• The inclusion of initiatives/projects in PCSP plans, aimed directly at meeting the objectives in the Northern Ireland Policing Plan;
• Ensuring the PCSP Plan identifies priorities for consideration in the development of the local Policing Plan which are consistent with the Northern Ireland Policing Plan;
• Ensuring improved policing service delivery in partnership with local communities to build and strengthen public confidence in policing; and
• Ensuring effective engagement with the police and the local community, with specific emphasis on engagement with young people and disadvantaged communities, particularly within Loyalist and Republican areas.
SECTION 3 – REGIONAL AND LOCAL DATA

Sources of Data used in this audit may include:-

• Census data (2011) Source: Northern Ireland Statistics website: www.nisra.gov.uk. (Crown copyright material is reproduced with the permission of the Controller of HMSO.)
• NINIS area profile – Northern Ireland level information (Crown copyright 2016) (Crown copyright material is reproduced with the permission of the Controller of HMSO.)
• NINIS area profiles – Armagh, Banbridge & Craigavon (Crown copyright 2016) (Crown copyright material is reproduced with the permission of the Controller of HMSO.)
• Equality Commission for Northern Ireland Statement on Key Inequalities in Northern Ireland
• Continuous Household Survey
• Northern Ireland Life & Times Survey results (various years)
• Surveys and publications relating to specific service areas
• PSNI Statistics
### Section 4 - Assessment of Key Inequality Issues for Section 75 Categories

#### Facilities

<table>
<thead>
<tr>
<th>Section 75 category</th>
<th>Key impacts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Religious Belief/Community Background</td>
<td>□ Location of some venues may act as a barrier to attendance – may be perceived as being linked to one particular community</td>
</tr>
</tbody>
</table>
| Race | • Need for greater understanding of ethnic minority cultures  
• Need for more opportunities for ethnic minority cultures to participate in policing and community safety related events  
• Language barriers – provision of translation services |
| Disability | • Physical barriers – accessibility of facility; transport; parking; toilet facilities  
• Communications on venues/events may not be available in appropriate formats |
| Age | • Design and programming of events/meetings for different age groups  
• Physical barriers – accessibility of facility; transport; parking; toilet facilities – particularly for the elderly  
• Provision of information about events/meetings and communication methods appropriate to different age groups |
| Dependency | □ Timing of events/meetings |
| Sexual Orientation | • Need for greater understanding of the LGBT culture  
• Need for more opportunities for LGBT community to participate in policing and community safety related events |
<table>
<thead>
<tr>
<th>Gender</th>
<th>□ Timing of events/meetings – women specifically may find it difficult to attend due to caring duties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marital Status</td>
<td>□ No impact identified</td>
</tr>
</tbody>
</table>

**Membership/Structure**

<table>
<thead>
<tr>
<th>Section 75 category</th>
<th>Key impacts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Religious Belief/Community Background</td>
<td>□ Religious/community make-up of elected and independent Members may not accurately reflect the demographic make-up of the area</td>
</tr>
</tbody>
</table>
| Race                | • Ethnic minority groups are under-represented in public life.  
                      | • Information on participating as a member may not be in appropriate format                                                               |
| Disability          | □ One in five persons of working age are disabled in Northern Ireland - however in many areas of political and civic life disabled people are underrepresented.  
                      | • Consultation on the Disability Discrimination (NI) Order in 2005 showed a marked discrepancy in the numbers of disabled councillors in Northern Ireland (2%) compared with GB (13%)  
<pre><code>                  | • In 2006 only 3% of public appointments were to people with a disability.                                                                   |
</code></pre>
<p>| Age                 | □ Sections of the population may be less well represented in public appointments                                                              |
| Dependency          | □ Those with dependents may find it difficult to play an active role in public life due to time constraints                                         |
| Sexual Orientation  | □ The LGBT community is under-represented in public life                                                                                      |
| Gender              | □ Women are generally under-represented in public appointments                                                                                |
| Marital Status      | □ No impact identified                                                                                                                        |</p>
<table>
<thead>
<tr>
<th><strong>Section 75 category</strong></th>
<th><strong>Key impacts</strong></th>
</tr>
</thead>
</table>
| Religious Belief/Community Background | • Perceptions of policing related issues may vary across communities  
• Under-reporting/Engagement with the police may differ across communities |
| Race | • Need for greater understanding of ethnic minority cultures  
• Need for more opportunities for ethnic minority cultures to participate in policing and community safety related events  
• Language barriers |
| Disability | • Physical barriers – may act as a deterrent to participation in policing and community safety related events/meetings/initiatives  
• Communications barriers - may act as a deterrent to participation in policing and community safety related events/meetings/initiatives |
| Age | • Design and programming of events/meetings for different age groups  
• Physical barriers – may act as a deterrent to participation in policing and community safety related events/meetings/initiatives  
• Provision of information about events/meetings/initiatives and communication methods appropriate to different age groups |
| Dependency | □ Timing of events/meetings |
| Sexual Orientation | • Need for greater understanding of the LGBT culture  
• Need for more opportunities for LGBT community to participate in policing and community safety related events |
| Gender | □ Timing of events/meetings – women specifically may find it difficult to attend due to caring duties |
| Marital Status | □ No impact identified |
Profile of Armagh, Banbridge & Craigavon

The new enlarged Council area is a unique tapestry of contrasts: ancient-modern, urban-rural, industry-agriculture, waterways-road and railways that set it apart from anywhere else in Northern Ireland and offers exciting opportunities for the future.

Key facts:

THE AREA
Covering an area of 554 square miles and a population in excess of 204,000 outside of Belfast we are the largest council in Northern Ireland. It is strategically positioned on the axis of the main East West and North South economic corridors and is supported by high quality road and rail links to both Northern Ireland and the Republic of Ireland.

THE ECONOMY
Despite the challenges of the recent economic recession the area can boast of a vibrant and growing economic sector.
• More than 7,700 VAT OR PAYE registered businesses
• Majority are small medium sized business employing 50 or less
• Notable large employers such as Moy Park, Tayto, Fane Valley, Almac, Irwins, Turkingtons and Wilsons.
• 66,000 employee jobs: wholesale, retail, health and social services, manufacturing
• Total work force of 123,000 of whom 84,000 are economically active
• 2013 Gross Value Added: £2.7bn-9.4% of NI total and second only to Belfast

THE COUNCIL
Employing approximately 1400 staff (full and part time) and led by 41 Elected Members.
The Council is made up of 7 District Electoral Areas and has a budget in excess of £90 million.
DEMOGRAPHICS
• Population growth greater than regional average: 15.8%, during 2001 compared to an 8.3% in Northern Ireland overall.
• While 67% of the population live in towns, 33% live in rural areas exceeding the number of residents in the largest town.
• Higher proportion of the population aged between 0-15 years old (22.2%) vs. NI average 20.9%)
• 10 fewer crimes recorded per thousand of population in 2013 than the Northern Ireland average.
• House prices in the ABC region are comparable to the NI average.
Action Plan

FACILITIES

The PCSP is responsible for organising and hosting a wide range of meetings/events and community engagement opportunities.

The overarching aim of this section of the audit is to promote equality of opportunity with current and potential service users. For the purpose of this inequalities audit it has been agreed to review these service areas through an analysis of participation and access.

<table>
<thead>
<tr>
<th>Inequality</th>
<th>Positive Action Measures</th>
<th>Performance Indicator/s</th>
<th>Timescale</th>
<th>Associated Research/Monitoring</th>
</tr>
</thead>
<tbody>
<tr>
<td>Religious Belief/Community Background</td>
<td>Devise a schedule of meetings/events etc that takes into consideration balance of religious, political and community background in Armagh, Banbridge &amp; Craigavon</td>
<td>Balanced number of meetings/events etc held in areas that are in total reflective of the make-up of Armagh, Banbridge &amp; Craigavon</td>
<td>Annual review</td>
<td>Equality Annual Progress Report Feedback pro-formas</td>
</tr>
<tr>
<td>Race</td>
<td>Disability</td>
<td></td>
<td></td>
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<td>----------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Lack of understanding of ethnic minority cultures and associated</td>
<td>Physical barriers and communications barriers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>language barriers</td>
<td>Ensure all venues are accessible and other aids such as loop system or</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proactively engage with ethnic minorities and provide/avail of</td>
<td>signer are available on request</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>interpretation facilities</td>
<td>Number of venues utilised that are accessible to all</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of meetings/events held with ethnic minorities in suitable</td>
<td>Ongoing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>locations</td>
<td>Equality Annual Progress Report</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interpretation facilities utilised</td>
<td>PCSP Annual Report</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<p>| Annual review | Feedback Pro-formas |</p>
<table>
<thead>
<tr>
<th>Age</th>
<th>Organise specific engagement opportunities for a range of age groups in suitable locations</th>
<th>Number of meetings/events held for various age groups</th>
<th>Variety of locations utilised</th>
<th>Annual Review</th>
<th>Equality Annual Progress Report</th>
<th>Feedback Pro-formas</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of meetings/events held for various age groups</td>
<td>Annual review</td>
<td>Equality Annual Progress Report</td>
<td>Feedback Pro-formas</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Dependency</th>
<th>Hold meetings/events etc at different times and on different days</th>
<th>Number of meetings held at different times and on different days</th>
<th>Annual review</th>
<th>Equality Annual Progress Report</th>
<th>Feedback Pro-formas</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timing of meetings/events</td>
<td>Annual review</td>
<td>Equality Annual Progress Report</td>
<td>Feedback Pro-formas</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Sexual Orientation

<table>
<thead>
<tr>
<th>Lack of understanding of LGBT culture and associated issues</th>
<th>Organise specific engagement opportunities for the LGBT community in suitable locations</th>
<th>Number of meetings/events held with LGBT community</th>
<th>Number of LGBT friendly locations utilised</th>
<th>Annual review</th>
<th>Equality Annual Progress Report</th>
</tr>
</thead>
</table>

### Gender

<table>
<thead>
<tr>
<th>Timing of events/meetings</th>
<th>Hold meetings/events etc at different times and on different days</th>
<th>Number of meetings held at different times and on different days</th>
<th>Annual review</th>
<th>Equality Annual Progress Report</th>
</tr>
</thead>
</table>

### Marital Status

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<tr>
<th>No impact identified</th>
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</table>
MEMBERSHIP/STRUCTURE

The PCSP is currently composed of elected Members and independent Members and representatives of the seven statutory partner agencies. The Council employs the members of staff responsible for managing the PCSP.

The overarching aim of this section is to promote equality of opportunity with regards to the Membership and the structure of the PCSP. For the purposes of this inequalities audit it has been agreed to review these service areas through an analysis of the representation. It is important to note that the Northern Ireland Policing Board are responsible for the appointment of independent Members to PCSPs and the Council are responsible for nominating elected Members.
<table>
<thead>
<tr>
<th>Inequality</th>
<th>Positive Action Measures</th>
<th>Performance Indicator</th>
<th>Timescale</th>
<th>Associated Research/Monitoring</th>
</tr>
</thead>
<tbody>
<tr>
<td>Religious Belief/Community Background</td>
<td>NIPB to ensure robust appointments process that promotes equality of opportunity</td>
<td>Demographic breakdown of PCSP Members</td>
<td>At commencement of PCSP and subsequent reconstitutions</td>
<td>Impartial assessors reports</td>
</tr>
<tr>
<td>Demographic make-up of the PCSP Members</td>
<td>Council to ensure balanced nomination of elected Members where possible</td>
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<tr>
<td>PCSP to proactively engage with underrepresented groups to address potential gaps in representation</td>
<td>Review of engagement activities</td>
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<td>Annual Report Equality Annual Progress Report</td>
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<tr>
<td>Race</td>
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<td><strong>Under-representation of ethnic minorities</strong></td>
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<td>At commencement of PCSP and subsequent reconstitutions</td>
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Impartial assessors reports

Annual Report

Equality Annual Progress Report

86
<table>
<thead>
<tr>
<th>Disability</th>
<th>NIPB to ensure robust appointments process that promotes equality of opportunity</th>
<th>Demographic breakdown of PCSP Members</th>
<th>At commencement of PCSP and subsequent reconstitutions</th>
<th>Impartial assessors reports</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under-representation of Members with a disability</td>
<td>Council to ensure balanced nomination of elected Members where possible</td>
<td>Review of engagement activities</td>
<td>Annual Report</td>
<td>Equality Annual Progress Report</td>
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<tr>
<td>Age</td>
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<td>Under-representation of young people on the PCSP</td>
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<tr>
<td>NIPB to ensure robust appointments process that promotes equality of opportunity</td>
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<td>Equality Annual Progress Report</td>
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<tr>
<td>Dependency</td>
<td>PCSP Code of Practice advocates meetings/events etc held at different times and on different days</td>
<td>Number of meetings held at different times and on different days</td>
<td>Review of engagement activities</td>
<td>Annual review</td>
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<tr>
<td>Time constraints may affect participation</td>
<td>PCSP to proactively engage with underrepresented groups to address potential gaps in representation</td>
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<tr>
<td>Sexual Orientation</td>
<td>NIPB to ensure robust appointments process that promotes equality of opportunity</td>
<td>Council to ensure balanced nomination of elected Members where possible</td>
<td>Demographic breakdown of PCSP Members</td>
<td>At commencement of PCSP and subsequent reconstitutions</td>
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<tr>
<td>Under-representation of Members who belong to the LGBT community</td>
<td>PCSP to proactively engage with underrepresented groups to address potential gaps in representation</td>
<td>Review of engagement activities</td>
<td></td>
<td>Annual Report</td>
</tr>
<tr>
<td>Gender</td>
<td>Under-representation of women</td>
<td>NIPB to ensure robust appointments process that promotes equality of opportunity</td>
<td>Council to ensure balanced nomination of elected Members where possible</td>
<td>PCSP to proactively engage with underrepresented groups to address potential gaps in representation</td>
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</tr>
<tr>
<td>Marital Status</td>
<td>No impact identified</td>
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</tbody>
</table>
SERVICES/FUNCTIONS

The PCSP is responsible for carrying out a range of specific services/functions as conferred to it within the Justice Act (NI) 2011

The overarching aim of this section of the audit is to promote equality of opportunity with current and potential service users. For the purpose of this inequalities audit it has been agreed to review these service/function areas through an analysis of participation and access.

<table>
<thead>
<tr>
<th>Inequality</th>
<th>Positive Action Measures</th>
<th>Performance Indicator</th>
<th>Timescale</th>
<th>Associated Research/Monitoring</th>
</tr>
</thead>
<tbody>
<tr>
<td>Religious Belief/Community Background</td>
<td></td>
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<tr>
<td>Variance amongst perceptions of policing related issues</td>
<td>Effective communication of policing information in a consistent manner</td>
<td>Survey results/consultation feedback</td>
<td>Ongoing</td>
<td>Survey pro-formas Feedback/comments sheets NIPB Omnibus surveys</td>
</tr>
<tr>
<td>Under-reporting/Engagement</td>
<td>Continued awareness raising of PSNI contacts</td>
<td>Increase in reporting of incidents</td>
<td>6 monthly review</td>
<td>PSNI Statistical reports CJI Inspection reports</td>
</tr>
<tr>
<td></td>
<td>Development of</td>
<td>Qualitative reports</td>
<td>6 monthly review</td>
<td>Area Commander</td>
</tr>
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</table>


<table>
<thead>
<tr>
<th>Race</th>
<th>Disability</th>
<th>policing performance reports</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Race</strong></td>
<td><strong>Disability</strong></td>
<td></td>
</tr>
<tr>
<td>Under-participation of ethnic minorities</td>
<td>Physical barriers and Communications barriers</td>
<td></td>
</tr>
<tr>
<td>Language barriers</td>
<td>Pro-actively engage with disabled community</td>
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<tr>
<td></td>
<td>Proactively engage with ethnic minorities and provide interpretation facilities</td>
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<td></td>
<td>Number of meetings/events held with ethnic minorities</td>
<td>Annual review</td>
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<td></td>
<td>Interpretation facilities utilised</td>
<td>Annual review</td>
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<tr>
<td></td>
<td>Consultation feedback</td>
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<td></td>
<td>Number of meetings/events held that address disability issues</td>
<td>Annual review</td>
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<td>Annual review</td>
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<td></td>
<td>Equality Annual Progress Report</td>
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<td></td>
<td>Annual Report</td>
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</tr>
<tr>
<td>Age</td>
<td>Lack of age appropriate initiatives, esp. young people</td>
<td>Development of initiatives and events that are age appropriate</td>
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<td>------------------------------------------</td>
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<tr>
<td></td>
<td>Development of engagement</td>
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</tbody>
</table>

|                                          | opportunities specifically with young people            | programme specifically focused on young people            |                                                         |               |                                 |

<p>| Dependency                               | Time constraints may affect participation               | Hold meetings/events at different times and on different days | Number of meetings/events held at different times and on different days | Annual review | Equality Annual Progress Report |
|                                          |                                                        |                                                             |                                                         |               |                                 |
|                                          |                                                        |                                                             |                                                         |               | Feedback forms                  |</p>
<table>
<thead>
<tr>
<th>Sexual Orientation</th>
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</thead>
<tbody>
<tr>
<td>Under-participation and engagement with Members who belong to the LGBT community</td>
<td>Organise specific engagement opportunities for the LGBT community in suitable locations</td>
<td>Number of events/initiatives organized with the LGBT community</td>
<td>Annual review</td>
<td>Equality Annual Progress Report Annual Report</td>
</tr>
<tr>
<td><strong>Gender</strong></td>
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<tr>
<td>Under-representation of women and reduction of opportunities to engage</td>
<td>Organise specific engagement opportunities for women in suitable locations and at a variety of times</td>
<td>Number of events/initiatives organized with a specific focus on women</td>
<td>Annual review</td>
<td>Equality Annual Progress Report Annual report</td>
</tr>
<tr>
<td><strong>Marital Status</strong></td>
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<td>No impact identified</td>
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